## Middlesex Canal Association

Cultural Facilities Fund Panel Comments—2019

The panel noted support from the town of Billerica by way of a CPC grant.

The panel wanted to see additional support and suggested that it would be helpful to have more diversified support letters.

The panel was unclear about the total project costs provided in the application.

The panel thought more fundraising planning would be helpful at this time.

The panel would have liked to see more long-term maintenance planning.

The panel suggested that the organization build up cash reserves.

The panel thought a planning grant would be more appropriate at this time.

The panel wanted to see better alignment between the capacity of the organization and this project.